

The Project Management Course:

(Practical and Effective Management Techniques for the Successful Project Managers)

April 14 - 18, 2025, 1^{st} Run: Lagos & Abuja October 6 - 10, 2025, 2^{nd} Run: Lagos & Port Harcourt

For Tutor -Led Class: 9am – 4:30pm Workshop fee: N300, 000 per Participant For online: Delivery via Zoom Online course fee: N250, 000 per Participant

Available for In-plant Training

700 U\$D for foreign Participants

Program Overview:

As organizational managers, it is important to build a climate that supports effective project management practices: accurate and useful estimates, accelerated delivery, project partnerships, and emphasis on quality, alternatives analysis, and two-way communication. You can further support that climate with consistent methods and improved tools for project estimating and project management.

This workshop builds upon the current edition of the PMBOK® Guide, and uses additional resources to guide managers on multiple projects. It will equally help participants understand the steps needed to improve their organization's project management.

For Whom:

This program is designed for managers and senior executives who are managing or leading one or more projects, project team member, leaders and those who need practical project management tool kit. Those preparing for PMP certification will find this course helpful.

Learning Objectives:

At the end of this program, participants will be able to:

- diagnose the uniqueness of every project
- establish clear and realistic objectives for project management
- break complex project into bite-size pieces
- motivate project team to achieve result
- evaluate resources such as skills, abilities and commitment of personnel associated with project tasks
- implement monitoring and control systems; and
- deal effectively with changes to project plan.

Course Outline:

Day 1: Introduction, Definition and Context of Project Management

- Project management vs. General Management
- The Project Management Institute (PMI) BOK
- The Project Management Processes
- Integrating Project with the organization

Project Management Life Cycle

- The Project Life Cycle
 - o Phases

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- Characteristics
- Life cycle trends
- Initiating, Planning, Executing, Controlling and Closing

Day 2: Project Selection, Initiation and Team Formation

- Project Selection Questions
- Selection models
- Business and Project requirements
- Building a Project Team
 - o Identifying, documenting and assigning roles, responsibilities & reporting relationships
 - o Team charter development
- Project Scope Planning & Work breakdown
- Establishing boundaries & writing objectives
 - o Business product
 - Project objectives
- Creating a scope document
- Definition and purpose of work breakdown structure (WBS)
- Alternate format of the WBS

Day 3: Successful Task Sequencing

- Definition of task dependency
- Types of procedure relationships
- Fast tracking overlapping phases
- Task diagraming techniques

Project Estimating

- What are we estimating?
- Work effort and duration
- 5 Estimating techniques
 - o PERT BETA formula
 - o SWAG or PFA
 - Narrow band Delphi
 - o Group exercises and lesson learned
 - Object based formula
- Estimating compensators
- Estimating tips and traps

LOCATIONS

- 1 HCA Learning Centre. Acme House 2nd Floor, 23, Acme Road, Ogba, Industrial Scheme, Ikeja, Lagos, Nigeria
- 2 Pearls Learning Hub, Plot 756, Opposite Divine Hand of God Ministry, Area 1, Garki, Abuja.
- 3 Pakiri hotel Ltd., 4 Okwuruola Street, off Stadium Road, Rumuola, Port Harcourt, Rivers State.

Open Course Fee: N300, 000

In-plant Fee Negotiable

WORKSHOP FEE:

N300, 000 per participant, VAT -N22, 500

Note: this covers Workshop Fee, Tea/coffee break, Lunch, course materials and certificate of attendance.

Payment should be made into our Accounts:

Account Name: Human Capital Associates Global Consult Ltd.

Union Bank of Nig. PLC: Account No: 0097961537

First Bank of Nig. PLC: Account No: 2033683960

Keystone Bank Ltd.: Account No: 1007150325

For Booking / Enquiry, Call: 234-8051365946, 234-7087578814 24/7 Lines: 234-8068933608, 234-8029170491, 234-8145745664, & 234-9112830607

Day 4: Critical Path Analysis

- How do we use critical path analysis in managing projects?
- Demonstration of a critical path calculation
- Early start and late start scheduling using software
- Crashing the schedule

Resource Planning and Budgeting

- Identify required skill sets
- Identify resource capability
- Using a skills inventory matrix
- Negotiate for and allocate resources
- Verify effort and duration estimates

Day 5: Project Risk & Quality Management

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- Risk and the project life cycles
- Risk identification, quantification, response development & control
- Strategic vs. operational risk
- Quality concepts
- Conformance vs. non-conformance

Project Monitoring, Control & Evaluation

- PM Control interfaces
- Monitoring time, cost, scope & quality
- Meeting management

Leadership Skills in Action

- Leadership vs. Management
- Motivational strategies
- Authority and power to act
- Conflict management and resolution
- Negotiation and communication strategies

Training Methodology

Lectures, discussions, exercises, and case studies will be used to reinforce these teaching/learning methods.